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PSC Members – Political Subdivisions

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

SANTA CRUZ COUNTY, CALIFORNIA; POPE COUNTY, ILLINOIS; and THE VILLAGE OF EDDYVILLE, ILLINOIS, Individually and on Behalf of a Class of Persons Similarly Situated In re MCKINSEY & CO., INC. NATIONAL PRESCRIPTION OPIATE CONSULTANT LITIGATION This Document Relates To: ALL SUBDIVISION ACTIONS	Case No. 3:21-md-02996-CRB SUPPLEMENTAL DECLARATION OF CAMERON R. AZARI, ESQ. REGARDING IMPLEMENTATION AND ADEQUACY OF SETTLEMENT NOTICE PLAN DATE: February 2, 2024 TIME: 10:00 a.m. DEPT: Courtroom 6, 17th Floor JUDGE: Honorable Charles R. Breyer

I, Cameron R. Azari, Esq., declare as follows:

1. I have personal knowledge of the matters set forth herein, and I believe them to be true and correct.

2. I am a nationally recognized expert in the field of legal notice, and I have served as an expert in hundreds of federal and state cases involving class action notice plans.

3. I am a Senior Vice President with Epiq Class Action & Claims Solutions, Inc. ("Epiq") and the Director of Legal Notice for Hilsoft Notifications ("Hilsoft"), a firm that specializes in designing, developing, analyzing, and implementing large-scale legal notification plans. Hilsoft is a business unit of Epiq.

4. The facts in this declaration are based on my personal knowledge, as well as information provided to me by my colleagues in the ordinary course of my business.

OVERVIEW

5. This declaration describes the implementation of the Settlement Notice Plan ("Notice Plan") and Notices ("Notice" or "Notices") for *In re: McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation*, No. 21-md-02996-CRB, in the United States District Court for the Northern District of California. I previously executed my *Declaration of Cameron R. Azari, Esq. Regarding Settlement Notice Plan and Notices* ("Notice Plan Declaration") on September 15, 2023, which described the proposed Notice Plan, detailed Hilsoft's class action notice experience, and attached Hilsoft's *curriculum vitae.* I also provided my educational and professional experience relating to class actions and my ability to render opinions on overall adequacy of notice plans. Subsequently, I executed my *Declaration of Cameron R. Azari, Esq. Regarding Commencement of Settlement Notice Plan* ("Commencement Declaration") on November 15, 2023, which confirmed commencement of the Settlement Notice Plan in compliance with the Preliminary Approval Order.

NOTICE PLANNING METHODOLOGY

6. This Notice Plan was designed to reach the greatest practicable number of Class Members. Pursuant to the Notice Plan, Notice was delivered to 97% of the identified Class

Members whom were sent Notice. The reach was enhanced further by media notice, and a Settlement Website. In my experience, the Notice Plan was consistent with other court-approved notice plans; was the best notice practicable under the circumstances of this case; and satisfied the requirements of due process, including its "desire to actually inform" requirement.[1]

NOTICE PLAN DETAIL

7. On October 5, 2023, the Court approved the Notice Plan and appointed Epiq as the Settlement Administrator in the *Order Granting Preliminary Approval of Class Action Settlement and Direction of Notice Under Rule 23(e) of the Federal Rules of Civil Procedure* ("Preliminary Approval Order"). In the Preliminary Approval Order, the Court defined the "Class" or "Settlement Class" as follows:

> Any (1) General Purpose Government (including, but not limited to, a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entity that provides municipal-type government), (2) Special District within a State, and (3) any other subdivision, subdivision official (acting in an official capacity on behalf of the subdivision) or sub-entity of or located within a State (whether political, geographical or otherwise, whether functioning or non-functioning, regardless of population overlap, and including, but not limited to, nonfunctioning governmental units and public institutions). The foregoing shall specifically include but not be limited to the litigating subdivisions listed in Schedule A to the Settlement Agreement. The foregoing shall exclude any sub-entity of Indiana, American Samoa, the Commonwealth of Guam, the Commonwealth of the Northern Mariana Islands, the U.S. Virgin Islands, and all school districts. "General Purpose Government," and "Special District" shall correspond to the "basic types of local governments" recognized by the U.S. Census Bureau and match the 2017 list of Governmental Units.[2] The General

[1] *Mullane v. Cent. Hanover Bank & Trust Co.*, 339 U.S. 306, 315 (1950) ("But when notice is a person's due, process which is a mere gesture is not due process. The means employed must be such as one desirous of actually informing the absentee might reasonably adopt to accomplish it. The reasonableness and hence the constitutional validity of any chosen method may be defended on the ground that it is in itself reasonably certain to inform those affected . . . ."); *see also In re Hyundai & Kia Fuel Econ. Litig.*, 926 F.3d 539, 567 (9th Cir. 2019) ("To satisfy Rule 23(e)(1), settlement notices must 'present information about a proposed settlement neutrally, simply, and understandably.' 'Notice is satisfactory if it generally describes the terms of the settlement in sufficient detail to alert those with adverse viewpoints to investigate and to come forward and be heard.'") (citations omitted); N.D. Cal. Procedural Guidance for Class Action Settlements, Preliminary Approval (3) (articulating best practices and procedures for class notice).

[2] https://www.census.gov/data/datasets/2017/econ/gus/public-use-files.html.

> Purpose Governments are county, municipal, and township governments.[3] "Fire District," "Health District," "Hospital District," and "Library District" shall correspond to categories of Special Districts recognized by the U.S. Census Bureau.[4] References to a State's Subdivisions or to a Subdivision "in," "of," or "within" a State include Subdivisions located within the State even if they are not formally or legally a sub-entity of the State; provided, however, that a "Health District" that includes any of the following words or phrases in its name shall not be considered a Subdivision: mosquito, pest, insect, spray, vector, animal, air quality, air pollution, clean air, coastal water, tuberculosis, and sanitary.

8. After the Court's Amended Preliminary Approval Order was entered, Epiq began to implement the Notice Plan. This declaration will detail the notice activities undertaken to date and explain how and why the Notice Plan was comprehensive and well-suited to reach the Class Members. This Declaration will also discuss the administration activity to date.

CAFA NOTICE

9. On October 6, 2023, Epiq sent 57 CAFA Notice Packages ("CAFA Notice") as required by the federal Class Action Fairness Act of 2005 (CAFA), 28 U.S.C. § 1715. The CAFA Notice was sent via United States Postal Service ("USPS") Certified Mail to 55 officials, which included the Attorneys General of 49 states, the District of Columbia, and the United States Territories. As per the direction of the Office of the Nevada Attorney General, the CAFA Notice was sent to the Nevada Attorney General electronically via email. The CAFA Notice was also sent via United Parcel Service ("UPS") to the Attorney General of the United States. Details

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[3] *E.g.*, U.S. Census Bureau, "Technical Documentation: 2017 Public Use Files for State and Local Government Organization" at 7 (noting that "the Census Bureau recognizes five basic types of local governments," that three of those are "general purpose governments" (county governments, municipal governments, and township governments), and that the other two are "school district and special district governments"), https://www2.census.gov/programssurveys/gus/datasets/2017/2017_gov_org_meth_tech_doc.pdf.

[4] A list of 2017 Government Units provided by the Census Bureau identifies 38,542 Special Districts and categorizes them by "FUNCTION_NAME." "Govt_Units_2017_Final" spreadsheet, "Special District" sheet, included in "Independent Governments – list of governments with reference information," https://www.census.gov/data/datasets/2017/econ/gus/public-use-files.html. As used herein, "Fire District" corresponds to Special District function name "24 – Local Fire Protection," "Health District" corresponds to Special District function name "32 – Health," "Hospital District" corresponds to Special District function name "40 – Hospitals," and "Library District" corresponds to Special District function name "52 – Libraries." *See id.*

regarding the CAFA Notice mailing are provided in the *Declaration of Kyle S. Bingham on Implementation of CAFA Notice*, dated October 6, 2023, which is included as **Attachment 1.**

Individual Notice

10. As detailed in my Commencement Declaration, Epiq and I were retained to develop a notice plan in a proposed "Negotiation Class" for *In Re: National Prescription Opiate Litigation*, No. 1:17-md-2804, in the Northern District of Ohio ("NPO Litigation") and appointed Epiq as the Class Notice provider. On September 11, 2019, the Court approved the Notice Plan for that proposed Class and appointed Epiq as the Class Notice provider. In that matter, Epiq received two data files that together made up a comprehensive list of virtually all government entities in the United States (the data was primary for entities, not individuals). After address research and deduplication processes, Epiq loaded 37,220 original records from the NPO Litigation into the database for this case.

11. In addition, on October 12, 2023, Epiq received one data file from BrownGreer PLC with 13,576 records, containing names, addresses, email addresses, telephone numbers, and ID numbers for identified individuals associated with Class Members (such as outside counsel). Epiq excluded 140 records from this data for Indiana state addresses, which resulted in Epiq loading 13,436 unique, identified Class Member records into its database for this case. It is my understanding there is likely an overlap with the 13,436 BrownGreer records and the 37,220 NPO Litigation records. Since there were no unifying data points between the data sets, Epiq deduplicated the records as best as possible.

12. Subsequently, Epiq identified and added 58 records to the database for the case for Organizations/State Municipal Leagues (Indiana was not included in this data).

13. It is my understanding from BrownGreer PLC that the 50,714 unique identified records represent 33,246 unique Class Members. From these data sources, Epiq sent 44,425 notice packets to Class Members (some Class Members had more than one valid email address, and/or mailing address, all of which were sent Notice).

Individual Notice – Email Notice

14. As detailed in my Commencement Declaration, on October 25, 2023, Epiq sent 36,393 Email Notices to 23,080 unique, identified Class Members for whom a valid email address was available (13,313 Class Members had more than one valid email address, all of which were sent an Email Notice).

15. The following industry standard best practices were followed for the email notice efforts. The Email Notice was drafted in such a way that the subject line, the sender, and the body of the message would overcome SPAM filters and ensure readership to the fullest extent reasonably practicable. For instance, the Email Notice used an embedded html text format. This format provided easy to read text without graphics, tables, images, attachments, and other elements that would have increased the likelihood that the message would have been blocked by Internet Service Providers (ISPs) and/or SPAM filters. The Email Notices were sent from an IP address known to major email providers as one not used to send bulk "SPAM" or "junk" email blasts. Each Email Notice was transmitted with a digital signature to the header and content of the Email Notice, which allowed ISPs to programmatically authenticate that the Email Notices were from authorized mail servers. Each Email Notice was also transmitted with a unique message identifier. The Email Notice included an embedded link to the Settlement Website. By clicking the link, recipients were able to access the Settlement Agreement, and other information about the Settlement. The Email Notice is included as **Attachment 2.**

16. If the receiving email server could not deliver the message, a "bounce code" was returned along with the unique message identifier. For any Email Class Notice for which a bounce code was received indicating that the message was undeliverable for reasons such as an inactive or disabled account, the recipient's mailbox was full, technical autoreplies, etc., at least two additional attempts were made to deliver the Class Notice by email. After completion of the Email Class Notice efforts, 4,991 emails were not deliverable.

Individual Notice – Direct Notice

17. As detailed in my Commencement Declaration, on October 25, 2023, Epiq sent 21,342 Postcard Notices to all identified Class Members with an available physical address for whom no valid email address had been identified. Subsequently, on November 4, 2023, Epiq sent 2,701 Postcard Notices to all identified Class Members with a physical address whose Email Notice was undeliverable after multiple attempts. Also, three (3) additional Postcard Notices were sent to identified Class Members for which a physical address was identified after address research. The Postcard Notices were sent via USPS first-class mail. The Postcard Notice clearly and concisely summarized the case, the Settlement, the legal rights of the Class Members and directed Class Members to the Settlement Website for additional information. The Postcard Notice is included as **Attachment 3.**

18. Prior to sending the Postcard Notice, all mailing addresses were checked against the National Change of Address ("NCOA") database maintained by the USPS to ensure all address information was up-to-date and accurately formatted for mailing.[5] In addition, the addresses were certified via the Coding Accuracy Support System ("CASS") to ensure the quality of the zip code and verified through Delivery Point Validation ("DPV") to verify the accuracy of the addresses. This address updating process is standard for the industry and for the majority of promotional mailings that occur today.

19. The return address on the Postcard Notices is a post office box that Epiq maintains for this case. The USPS automatically forwarded Postcard Notices with an available forwarding address order that had not expired ("Postal Forwards"). Postcard Notices returned as undeliverable were re-mailed to any new address available through USPS information, (for example, to the address provided by the USPS on returned mail pieces for which the automatic forwarding order

[5] The NCOA database is maintained by the USPS and consists of approximately 160 million permanent change-of-address (COA) records consisting of names and addresses of individuals, families, and businesses who have filed a change-of-address with the Postal Service™. The address information is maintained on the database for 48 months and reduces undeliverable mail by providing the most current address information, including standardized and delivery-point-coded addresses, for matches made to the NCOA file for individual, family, and business moves.

had expired, but was still within the time period in which the USPS returned the piece with the address indicated), or to better addresses found using a third-party address lookup service. Postcard Notices were promptly remailed. As of January 25, 2024, Epiq has received 1,355 undeliverable Postcard Notices. As of January 25, 2024, Epiq has remailed 456 Postcard Notices with an available updated address.

Notice Results

20. As of January 25, 2024, of the 44,425 Class Notices sent via mail and/or email 43,076 were delivered, resulting in a 97% deliverable rate.

Supplemental Internet Digital Notice Campaign

21. The supplemental internet digital notice campaign as outlined in my Notice Plan Declaration was successfully completed on January 5, 2024. The Digital Notice campaign included Banner Notices placed in the *CN Now* and *Leadership Matters* eNewsletters, targeted Banner Notice advertising on the *ICMA (icma.org)* website. *CN Now* is published by the National Association of Counties ("NACo"), and Banner Notices were placed in the following issues of the eNewsletters - November 2, 2023, November 9, 2023, November 16, 2023, and November 30, 2023 (skipping the week of November 20, 2023, due to Thanksgiving). *Leadership Matters* is published by the International City/County Management Association ("ICMA"), and Banner Notices were placed in the following issues of the eNewsletters - October 31, 2023, November 7, 2023, November 14, 2023, and November 28, 2023 (skipping the week of November 20, 2023, due to Thanksgiving).

22. Furthermore, the Notice Plan included targeted Banner Notice advertising on the *ICMA (icma.org)* website. The Banner Notices linked directly to the Settlement Website, allowing visitors easy access to relevant information and documents. Consistent with common practice, the Banner Notices used language from the Notice headline, which allowed users to identify their government as a potential Class Member. The Banner Notices ran from October 26, 2023, through November 22, 2023.

23. More details regarding the target audiences, distribution, and specific ad type of the Digital Notices are included in the following table:

eNewsletters	Duration	Distribution (Estimated Subscribers)	Target	Run Dates	Ad Size
CN Now	1x/week for 4 weeks	64,000	National Association of Counties (NACo) eNewsletter subscribers	11/2/2023, 11/9/2023, 11/16/2023, 11/30/2023	728x90
Leadership Matters	1x/week for 4 weeks	25,000	International City/County Management Association (ICMA) eNewsletter subscribers	10/31/2023, 11/7/2023, 11/14/2023, 11/28/2023	300x250
Digital (Display)	**Duration**	**Delivered Impressions**	**Target**	**Run Dates**	**Ad Sizes**
icma.org (International City/ County Management Association website)	4 weeks	100,092	Run of Site	10/26/2023-11/22/2023	300x250 728x90

24. Clicking on the Banner Notices linked the readers to the Settlement Website, where they could easily obtain detailed information about the Settlement.[6] Examples of the eNewsletters and Banner Notice are included as **Attachment 4.**

Sponsored Search Listings

25. To facilitate locating the Settlement Website, sponsored search listings were acquired on the three most highly visited internet search engines: *Google*, *Yahoo!* and *Bing*. When search engine visitors searched on selected common keyword combinations related to the Settlement, the sponsored search listing created for the Settlement was displayed at the top of the

[6] The third-party ad management platform, ClickCease, was used to audit any digital Banner Notice ad placements. This type of platform tracks all Banner Notice ad clicks to provide real-time ad monitoring, fraud traffic analysis, blocks clicks from fraudulent sources, and quarantines dangerous IP addresses. This helps reduce wasted, fraudulent or otherwise invalid traffic (*e.g.*, ads being seen by 'bots' or non-humans, ads not being viewable, etc.).

visitor's website page prior to the search results or in the upper right-hand column of the web-browser screen. The sponsored search listings were targeted nationwide. All sponsored search listings linked directly to the Settlement Website.

26. The sponsored search listings ran from October 25, 2023, through January 5, 2024. The sponsored listings were displayed 82,049 times, which resulted in 6,525 clicks that displayed the Settlement Website. A complete list of the sponsored search keyword combinations is included as **Attachment 5**. Examples of the sponsored search listing as displayed on each search engine are included as **Attachment 6**.

Informational Release

27. To build additional reach and extend exposures, on October 25, 2023, a party-neutral Informational Release was issued nationwide over *PR Newswire* to approximately 5,000 general media (print and broadcast) outlets, including local and national newspapers, magazines, national wire services, television and radio broadcast media across the United States as well as approximately 4,500 websites, online databases, internet networks, and social networking media.

28. The Informational Release was also distributed to the 49 state municipal leagues (members of the National League of Cities), local government in Hawaii, National League of Cities ("NLC"), The United States Conference of Mayors, National Association of Towns and Townships ("NATaT"), and The National Association of Regional Councils ("NARC"). The Informational Release included the address of the Settlement Website and the toll-free telephone number. The Informational Release served a valuable role by providing additional notice exposures beyond what was provided by the paid media. The Informational Release is included as **Attachment 7.**

Settlement Website

29. On October 25, 2023, Epiq established a Settlement Website (www.McKinseySubdivisionClassAction.com) to allow Class Members to obtain additional information about the Settlement including the Long Form Notice, Postcard Notice, Settlement Agreement, Proposed Order, Amended Master Complaint, and Preliminary Approval Order. In

addition, the Settlement Website includes answers to frequently asked questions ("FAQs"), instructions for how Class Members could opt out (request exclusion) or object, contact information for the Settlement Administrator, and how to obtain other case-related information. The Settlement Website address was prominently displayed in all notice documents. As of January 25, 2024, there have been 5,748 unique visitor sessions to the Settlement Website, and 10,609 web pages have been presented. The Long Form Notice is included as **Attachment 8.**

Toll-Free Telephone Number and Postal Mailing Address

30. On October 25, 2023, Epiq established a toll-free telephone number (1-888-575-4125) which is available to Class Members. Callers hear an introductory message and have the option to learn more about the Settlement in the form of recorded answers to FAQs. Callers also have an option to request a Notice by mail. The toll-free telephone number was prominently displayed in all notice documents. The automated telephone system is available 24 hours per day, seven days per week. As of January 25, 2024, there have been 100 calls to the toll-free telephone number representing 355 minutes of use.

31. A postal mailing address was established and continues to be available to allow Class Members the opportunity to request additional information or ask questions.

Requests for Exclusion and Objections

32. The deadline to request exclusion from the Settlement or to object to the Settlement was January 5, 2024. As of January 25, 2024, Epiq has received 81 requests for exclusion. Two (2) requests for exclusion were withdrawn, reducing the request for exclusion total to 79. As of January 25, 2024, I am aware of no objections to the Settlement. As of January 25, 2024, 99.7% of the total unique identified Class Members are participating in the Settlement and did *not* file a request for exclusion. The Request for Exclusion Report is included as **Attachment 9.**

PLAIN LANGUAGE NOTICE DESIGN

33. The Notices were designed to be "noticed," reviewed, and – by presenting the information in plain language – to be understood by Class Members. The design of the Notices followed the principles embodied in the Federal Judicial Center's ("FJC") illustrative "model"

notices posted at www.fjc.gov. Many courts, and the FJC itself, have approved notices that we have written and designed in a similar fashion. The Notices also conformed to the requirements for notice content set forth in the N.D. Cal. Procedural Guidance for Class Action Settlements. The Notices contained substantial, albeit easy-to-read, summaries of all key information about the Settlement and the rights of Class Members, including the ability to opt out or object, and the deadlines to do so. Consistent with our normal practice, all notice documents underwent a final edit for grammatical errors and accuracy prior to actual mailing and publication.

COST OF NOTICE AND ADMINISTRATION

34. As of January 25, 2024, Epiq has invoiced $87,000 to implement the Notice Plan and handle the settlement administration.

CONCLUSION

35. In class action notice planning, execution, and analysis, we are guided by due process considerations under the United States Constitution and by federal and local rules and statutes pertaining to notice. This framework directs that the notice plan be optimized to reach the class and to provide class members with easy access to the details of how the class action may impact their rights. All of these requirements were met in this case.

36. The Notice Plan included individual notice to identified Class Members. Pursuant to the Notice Plan, Notice was delivered to 97% of the identified Class Members whom were sent Notice. The reach was enhanced further by media notice and a Settlement Website. The FJC's *Judges' Class Action Notice and Claims Process Checklist and Plain Language Guide*, which is relied upon for federal cases, states "[t]he lynchpin in an objective determination of the adequacy of a proposed notice effort is whether all the notice efforts together will reach a high percentage of the Class. It is reasonable to reach between 70–95%."[7] Here, we have developed a Notice Plan that readily achieved a reach beyond that standard.

[7] Fed. Judicial Ctr. Judges' Class Action Notice and Claims Process Checklist and Plain Language Guide at 3 (2010), available at https://www.fjc.gov/content/judges-class-action-notice-and-claims-process-checklist-and-plain-language-guide-0.

37. In my opinion, the Notice Plan followed the guidance for how to satisfy due process obligations that a notice expert gleans from the United States Supreme Court's seminal decisions, which are: (a) to endeavor to actually inform the class; and (b) to demonstrate that notice is reasonably calculated to do so.

> a) "But when notice is a person's due, process which is a mere gesture is not due process. The means employed must be such as one desirous of actually informing the absentee might reasonably adopt to accomplish it," *Mullane v. Central Hanover Trust*, 339 U.S. 306, 315 (1950).
>
> b) "[N]otice must be reasonably calculated, under all the circumstances, to apprise interested parties of the pendency of the action and afford them an opportunity to present their objections," *Eisen v. Carlisle & Jacquelin*, 417 U.S. 156 (1974) (citing *Mullane*, 339 U.S. at 314).

38. The Notice Plan provided the best notice practicable under the circumstances of this case; conformed to all aspects of Federal Rule of Civil Procedure 23 regarding notice, as well as the N.D. Cal. Procedural Guidance for Class Action Settlements; comported with the guidance for effective notice articulated in the Manual for Complex Litigation 4th Ed. and FJC guidance; and met the requirements of due process, including its "desire to actually inform" requirement.

39. The Notice Plan schedule afforded enough time to provide full and proper notice to the Class before the opt-out and objection deadlines. Class Members were provided with at least 35 days from the notice completion date until the opt-out deadline.[8]

I declare under penalty of perjury under the laws of the United States that the foregoing is true and correct. Executed on January 26, 2024, in Beaverton, Oregon.

CAMERON R. AZARI, ESQ.

[8] The N.D. Cal. Procedural Guidance for Class Action Settlements, Preliminary Approval (9) regarding the timeline for class members to opt out will be followed.

Attachment 1

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

IN RE: MCKINSEY & CO., INC. NATIONAL PRESCRIPTION OPIATE CONSULTANT LITIGATION This Document Relates to: ALL SCHOOL DISTRICT ACTIONS	Case No. 21-MD-02996-CRB (SK)

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

SANTA CRUZ COUNTY, CALIFORNIA; POPE COUNTY, ILLINOIS; and THE VILLAGE OF EDDYVILLE, ILLINOIS, Individually and on Behalf of a Class of Persons Similarly Situated In re MCKINSEY & CO., INC NATIONAL PRESCRIPTION OPIATE CONSULTANT LITIGATION This Document Relates To: ALL SUBDIVISION ACTIONS	Case No. 3:21-md-02996-CRB

DECLARATION OF KYLE S. BINGHAM ON IMPLEMENTATION OF CAFA NOTICE

I, KYLE S. BINGHAM, hereby declare and state as follows:

1. My name is KYLE S. BINGHAM. I am over the age of 25 and I have personal knowledge of the matters set forth herein, and I believe them to be true and correct.

2. I am the Director of Legal Noticing for Epiq Class Action & Claims Solutions, Inc. ("Epiq"), a firm that specializes in designing, developing, analyzing and implementing large-

scale, un-biased, legal notification plans. I have overseen and handled Class Action Fairness Act ("CAFA") notice mailings for more than 400 class action settlements.

3. Epiq is a firm with more than 25 years of experience in claims processing and settlement administration. Epiq's class action case administration services include coordination of all notice requirements, design of direct-mail notices, establishment of fulfillment services, receipt and processing of opt-outs, coordination with the United States Postal Service ("USPS"), claims database management, claim adjudication, funds management and distribution services.

4. The facts in this Declaration are based on what I personally know, as well as information provided to me in the ordinary course of my business by my colleagues at Epiq.

CAFA NOTICE IMPLEMENTATION

5. At the direction of counsel for Defendants McKinsey & Company, Inc., McKinsey Holdings, Inc., McKinsey & Company, Inc. United States, and McKinsey & Company, Inc Washington D.C., 57 federal and state officials (the Attorney General of the United States and the Attorneys General of each of the 50 states, the District of Columbia, and the United States Territories) were identified to receive CAFA notice.

6. Epiq maintains a list of these federal and state officials with contact information for the purpose of providing CAFA notice. Prior to mailing, the names and addresses selected from Epiq's list were verified, then run through the Coding Accuracy Support System ("CASS") maintained by the United States Postal Service ("USPS").[1]

7. On October 6, 2023, Epiq sent 57 CAFA Notice Packages ("Notice"). The Notice was mailed via USPS Certified Mail to 55 officials (the Attorneys General of 49 states, the

[1] CASS improves the accuracy of carrier route, 5-digit ZIP®, ZIP + 4® and delivery point codes that appear on mail pieces. The USPS makes this system available to mailing firms who want to improve the accuracy of postal codes, i.e., 5-digit ZIP®, ZIP + 4®, delivery point (DPCs), and carrier route codes that appear on mail pieces.

District of Columbia, and the United States Territories). As per the direction of the Office of the Nevada Attorney General, the Notice was sent to the Nevada Attorney General electronically via email. The Notice was also sent via United Parcel Service ("UPS") to the Attorney General of the United States. The CAFA Notice Service List (USPS Certified Mail, Email, and UPS) is included as **Attachment 1**.

8. The materials sent to the federal and state officials included a Cover Letter, which provided notice of the proposed Settlement of the above-captioned case. The Cover Letter is included as **Attachment 2**.

9. The cover letter was accompanied by a CD, which included the following:

a. **Per 28 U.S.C. § 1715(b)(1) – Complaint and Any Amended Complaints:**

- Master Complaint (School Districts) (filed December 6, 2021);
- Master Complaint (Subdivision) (filed December 6, 2021);
- First Amended Master Complaint (School Districts) (filed September 26, 2023); and
- Amended Master Class Action Complaint (Subdivision) (filed September 26, 2023).

b. **Per 28 U.S.C. § 1715(b)(3) – Notification to Class Members:**

- Detailed Notice *(Attachment 2 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;
- Notice to State Education Officials *(Attachment 3 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;
- Summary Notice *(Attachment 4 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;
- Subdivisions Notice *(Exhibit 2 to the Settlement Agreement Among Political Subdivisions and McKinsey Defendants).*

c. **Per 28 U.S.C. § 1715(b)(4) – Class Action Settlement Agreement:** The following documents were included:

- Settlement Agreement Among School Districts and McKinsey Defendants;
- Settlement Agreement Among Political Subdivisions and McKinsey Defendants;
- Declaration of Cameron R. Azari. Esq. Regarding Settlement Notice Plan And Notices (School Districts) with Attachments;
- Declaration of Cameron R. Azari. Esq. Regarding Settlement Notice Plan And Notices (Political Subdivisions) with Attachments;
- Plaintiff School Districts' Unopposed Notice of Motion and Motion For Preliminary Approval of Class Action Settlement; and Memorandum of Points and Authorities in Support (School Districts); and
- Plaintiffs' Notice of Unopposed Motion and Motion for Preliminary Approval of Class Action Settlement; Memorandum of Points and Authorities in Support (Political Subdivisions).

d. **Per 28 U.S.C. § 1715(b)(7) – Estimate of Class Members:** The public School Districts listed on Schedule A and the litigating School Districts listed on Schedule B attached to the Settlement Agreement Among School Districts and McKinsey Defendants.

The Political Subdivision Class listed in Schedule A attached to the Settlement Agreement Among School Districts and McKinsey Defendants.

I declare under penalty of perjury that the foregoing is true and correct. Executed on October 6, 2023.

KYLE S. BINGHAM

Attachment 1

CAFA Notice Service List

USPS Certified Mail

Company	FullName	Address1	Address2	City	State	Zip
Office of the Attorney General	Treg Taylor	1031 W 4th Ave	Suite 200	Anchorage	AK	99501
Office of the Attorney General	Steve Marshall	501 Washington Ave		Montgomery	AL	36104
Office of the Attorney General	Tim Griffin	323 Center St	Suite 200	Little Rock	AR	72201
Office of the Attorney General	Kris Mayes	2005 N Central Ave		Phoenix	AZ	85004
Office of the Attorney General	CAFA Coordinator	Consumer Protection Section	455 Golden Gate Ave Suite 11000	San Francisco	CA	94102
Office of the Attorney General	Phil Weiser	Ralph L Carr Colorado Judicial Center	1300 Broadway Fl 10	Denver	CO	80203
Office of the Attorney General	William Tong	165 Capitol Ave		Hartford	CT	06106
Office of the Attorney General	Brian Schwalb	400 6th St NW		Washington	DC	20001
Office of the Attorney General	Kathy Jennings	Carvel State Bldg	820 N French St	Wilmington	DE	19801
Office of the Attorney General	Ashley Moody	State of Florida	The Capitol PL-01	Tallahassee	FL	32399
Office of the Attorney General	Chris Carr	40 Capitol Square SW		Atlanta	GA	30334
Department of the Attorney General	Anne E Lopez	425 Queen St		Honolulu	HI	96813
Iowa Attorney General	Brenna Bird	Hoover State Office Building	1305 E Walnut St	Des Moines	IA	50319
Office of the Attorney General	Raul Labrador	700 W Jefferson St Ste 210	PO Box 83720	Boise	ID	83720
Office of the Attorney General	Kwame Raoul	100 W Randolph St		Chicago	IL	60601
Office of the Indiana Attorney General	Todd Rokita	Indiana Government Center South	302 W Washington St Rm 5	Indianapolis	IN	46204
Office of the Attorney General	Kris Kobach	120 SW 10th Ave 2nd Fl		Topeka	KS	66612
Office of the Attorney General	Daniel Cameron	700 Capitol Ave Suite 118		Frankfort	KY	40601
Office of the Attorney General	Jeff Landry	PO Box 94005		Baton Rouge	LA	70804
Office of the Attorney General	Andrea Campbell	1 Ashburton Pl 20th Fl		Boston	MA	02108
Office of the Attorney General	Anthony G Brown	200 St Paul Pl		Baltimore	MD	21202
Office of the Attorney General	Aaron Frey	6 State House Station		Augusta	ME	04333
Department of Attorney General	Dana Nessel	PO BOX 30212		Lansing	MI	48909
Office of the Attorney General	Keith Ellison	445 Minnesota St Ste 1400		St Paul	MN	55101
Missouri Attorney General's Office	Andrew Bailey	207 West High Street	PO Box 899	Jefferson City	MO	65102
Mississippi Attorney General	Lynn Fitch	PO Box 220		Jackson	MS	39205
Office of the Attorney General	Austin Knudsen	215 N Sanders 3rd Fl	PO Box 201401	Helena	MT	59620
Attorney General's Office	Josh Stein	9001 Mail Service Ctr		Raleigh	NC	27699
Office of the Attorney General	Drew H Wrigley	600 E Boulevard Ave Dept 125		Bismarck	ND	58505
Nebraska Attorney General	Mike Hilgers	2115 State Capitol	PO Box 98920	Lincoln	NE	68509
Office of the Attorney General	John Formella	NH Department of Justice	33 Capitol St	Concord	NH	03301
Office of the Attorney General	Matthew J Platkin	25 Market Street	PO Box 080	Trenton	NJ	08625
Office of the Attorney General	Raul Torrez	408 Galisteo St	Villagra Bldg	Santa Fe	NM	87501
Office of the Attorney General	CAFA Coordinator	28 Liberty Street 15th Floor		New York	NY	10005
Office of the Attorney General	Dave Yost	30 E Broad St Fl 14		Columbus	OH	43215
Office of the Attorney General	Gentner Drummond	313 NE 21st St		Oklahoma City	OK	73105
Office of the Attorney General	Ellen F Rosenblum	Oregon Department of Justice	1162 Court St NE	Salem	OR	97301
Office of the Attorney General	Michelle A. Henry	16th Fl Strawberry Square		Harrisburg	PA	17120
Office of the Attorney General	Peter F Neronha	150 S Main St		Providence	RI	02903
Office of the Attorney General	Alan Wilson	PO Box 11549		Columbia	SC	29211
Office of the Attorney General	Marty Jackley	1302 E Hwy 14 Ste 1		Pierre	SD	57501
Office of the Attorney General	Jonathan Skrmetti	PO Box 20207		Nashville	TN	37202
Office of the Attorney General	Ken Paxton	PO Box 12548		Austin	TX	78711
Office of the Attorney General	Sean D Reyes	PO Box 142320		Salt Lake City	UT	84114
Office of the Attorney General	Jason S Miyares	202 N 9th St		Richmond	VA	23219
Office of the Attorney General	Charity R Clark	109 State St		Montpelier	VT	05609
Office of the Attorney General	Bob Ferguson	800 5th Ave Ste 2000		Seattle	WA	98104
Office of the Attorney General	Josh Kaul	PO Box 7857		Madison	WI	53707
Office of the Attorney General	Patrick Morrisey	State Capitol Complex Bldg 1 Room E 26	1900 Kanawha Blvd E	Charleston	WV	25305
Office of the Attorney General	Bridget Hill	109 State Capital		Cheyenne	WY	82002
Department of Legal Affairs	Fainu'ulei Falefatu Ala'ilima-Utu	American Samoa Gov't Exec Ofc Bldg Utulei	Territory of American Samoa	Pago Pago	AS	96799
Attorney General Office of Guam	Douglas Moylan	Administrative Division	590 S Marine Corps Dr Ste 901	Tamuning	GU	96913
Office of the Attorney General	Edward Manibusan	Administration Bldg	PO Box 10007	Saipan	MP	96950
PR Department of Justice	Domingo Emanuelli Hernández	PO Box 9020192		San Juan	PR	00902
Department of Justice	Ariel K Smith	3438 Kronprindsens Gade Ste 2	GERS BLDG	St Thomas	VI	00802

CAFA Notice Service List

Email

Company	Contact Format	State
Office of the Attorney General for Nevada	All documents sent to NV AG at their dedicated CAFA email inbox.	NV

CAFA Notice Service List

UPS

Company	FullName	Address1	Address2	City	State	Zip
US Department of Justice	Merrick B. Garland	950 Pennsylvania Ave NW		Washington	DC	20530

Attachment 2

CAFA NOTICE ADMINISTRATOR
HILSOFT NOTIFICATIONS
10300 SW Allen Blvd
Beaverton, OR 97005
P 503-350-5800
DL-CAFA@epiqglobal.com

October 6, 2023

VIA UPS OR USPS CERTIFIED MAIL

Class Action Fairness Act – Notice to Federal and State Officials

Dear Federal and State Officials:

Pursuant to the Class Action Fairness Act of 2005 ("CAFA"), codified at 28 U.S.C. § 1715, please find enclosed information from Defendants McKinsey & Company, Inc., McKinsey Holdings, Inc., McKinsey & Company, Inc. United States, and McKinsey & Company, Inc. Washington, D.C. relating to the proposed settlement of a class action lawsuit.

- **Case:** *In re McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation*, Case No. 3:21-md-02996-CRB.
- **Court:** United States District Court for the Northern District of California.
- **Defendants:** McKinsey & Company, Inc., McKinsey Holdings, Inc., McKinsey & Company, Inc. United States, and McKinsey & Company, Inc. Washington, D.C.
- **Documents Enclosed**: In accordance with the requirements of 28 U.S.C. § 1715, please find copies of the following documents associated with this action on the enclosed CD:

1. **Per 28 U.S.C. § 1715(b)(1) – Complaint and Any Amended Complaints:**
    - Master Complaint (School Districts) (filed December 6, 2021);
    - Master Complaint (Subdivision) (filed December 6, 2021);
    - First Amended Master Complaint (School Districts) (filed September 26, 2023); and
    - Amended Master Class Action Complaint (Subdivision) (filed September 26, 2023).
2. **Per 28 U.S.C. § 1715(b)(2) – Notice of Any Scheduled Judicial Hearing:** The Court has not scheduled a preliminary approval hearing or a final approval hearing or any other judicial hearing concerning the settlement agreement at this time.
3. **Per 28 U.S.C. § 1715(b)(3) – Notification to Class Members:** Forms of Notice.
    - Detailed Notice *(Attachment 2 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;
    - Notice to State Education Officials *(Attachment 3 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;
    - Summary Notice *(Attachment 4 to the Settlement Agreement Among School Districts and McKinsey Defendants)*;

CAFA NOTICE ADMINISTRATOR
HILSOFT NOTIFICATIONS
10300 SW Allen Blvd
Beaverton, OR 97005
P 503-350-5800
DL-CAFA@epiqglobal.com

- Subdivisions Notice *(Exhibit 2 to the Settlement Agreement Among Political Subdivisions and McKinsey Defendants).*

4. **Per 28 U.S.C. § 1715(b)(4) – Class Action Settlement Agreement:** The following documents are included:

   - Settlement Agreement Among School Districts and McKinsey Defendants;
   - Settlement Agreement Among Political Subdivisions and McKinsey Defendants;
   - Declaration of Cameron R. Azari. Esq. Regarding Settlement Notice Plan And Notices (School Districts) with Attachments;
   - Declaration of Cameron R. Azari. Esq. Regarding Settlement Notice Plan And Notices (Political Subdivisions) with Attachments;
   - Plaintiff School Districts' Unopposed Notice of Motion and Motion For Preliminary Approval of Class Action Settlement; and Memorandum of Points and Authorities in Support (School Districts); and
   - Plaintiffs' Notice of Unopposed Motion and Motion for Preliminary Approval of Class Action Settlement; Memorandum of Points and Authorities in Support (Political Subdivisions).

5. **Per 28 U.S.C. § 1715(b)(5) – Any Settlement or Other Agreements:** There are no other Settlement or Agreement.

6. **Per 28 U.S.C. § 1715(b)(6) – Final Judgment or Notice of Dismissal:** To date, the Court has not issued a final order, judgment or dismissal in the above-referenced action.

7. **Per 28 U.S.C. § 1715(b)(7) – Estimate of Class Members:** The School District Class shall specifically include but not be limited to the public School Districts listed on Schedule A and the litigating School Districts listed on Schedule B attached to the Settlement Agreement Among School Districts and McKinsey Defendants.

   The Political Subdivision Class shall specifically include but not be limited to the litigating subdivisions listed in Schedule A attached to the Settlement Agreement Among School Districts and McKinsey Defendants.

8. **28 U.S.C. § 1715(b)(8) – Judicial Opinions Related to the Settlement:** To date, the Court has not issued a final order or judgment in the above-referenced action.

If you have questions or concerns about this notice or the enclosed materials, please contact this office.

Sincerely,

CAFA Notice Administrator

Enclosures

Attachment 2

Opioid Class Action Settlement Notice

McKinsey Opiate Consultant Litigation Notice Administrator [redacted]

To [redacted]

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO RECEIVE A PAYMENT FROM AN OPIOIDS CLASS ACTION SETTLEMENT

A settlement has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that McKinsey played a central role in the opioid crisis by advising opioid manufacturers and other industry participants how to sell as many prescription opioids as possible. McKinsey denies the allegations. This Notice summarizes Class Members' rights and options regarding the Settlement.

Entities that are (1) a General Purpose Government (including a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entity that provides municipal-type government), (2) a Special District within a State, or (3) any other subdivision, subdivision official (acting in an official capacity on behalf of the subdivision), or sub-entity of a State, may be part of the Class. Sub-entities of Indiana, American Samoa, the Commonwealth of Guam, the Commonwealth of the Northern Mariana Islands, or the U.S. Virgin Islands, or a school district, are not part of the Class.

A $207 million settlement fund will be allocated among Class Members using the formula for payments to Subdivisions from the prior Opioids settlements, and will pay attorneys' fees and costs as awarded by the Court. The fees and costs will not exceed 15% of the fund. Class Members who want to be represented by their own lawyer in this case may hire one at their own expense.

For complete information on the Settlement, including allocation formulas, visit the Settlement website at www.McKinseySubdivisionClassAction.com.

WHAT ARE THE RIGHTS AND OPTIONS OF CLASS MEMBERS? Class Members do not need to take any action to receive their share of the Settlement. If they were eligible to receive distributions under the MDL 2804 national opioid settlements, then they may be eligible to receive them here. Class Members who want to keep their rights to sue McKinsey on any opioid-related claims must exclude themselves from the Class by **January 5, 2024**, by visiting www.McKinseySubdivisionClassAction.com and following the instructions to submit an "exclusion request."

THIS IS ONLY A SUMMARY. For more information, the Settlement terms and Class Member rights and options, visit

www.McKinseySubdivisionClassAction.com, contact the administrator by phone at 1-888-575-4125 or by mail to *McKinsey Opiate Consultant Litigation*, P.O. Box 2200, Portland, OR 97208-2200, or contact Class Counsel, Robbins Geller, by phone at (800) 449-4900 or by email at settlementinfo@rgrdlaw.com.

PLEASE DO NOT CONTACT THE COURT OR MCKINSEY FOR INFORMATION OR ADVICE.

AJ370_v02

Attachment 3

McKinsey Opiate Consultant Litigation
Notice Administrator
PO Box 2200
Portland, OR 97208-2200

PRESORTED
FIRST-CLASS MAIL
AUTO
U.S. POSTAGE
PAID
PORTLAND, OR
PERMIT NO. 2882

In re McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation

Case No. 3:21-md-02996-CRB (N.D. California)

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO RECEIVE A PAYMENT FROM AN OPIOIDS CLASS ACTION SETTLEMENT

A federal court authorized this Notice. You are not being sued.

This is not a solicitation from a lawyer.

[redacted]

1
1

A settlement has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that McKinsey played a central role in the opioid crisis by advising opioid manufacturers and other industry participants how to sell as many prescription opioids as possible. McKinsey denies the allegations. This Notice summarizes your rights and options regarding the Settlement.

If you are a (1) General Purpose Government (including a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entity that provides municipal-type government), (2) Special District within a State, or (3) any other subdivision, subdivision official (acting in an official capacity on behalf of the subdivision), or sub-entity of a State, then you might be part of the Class. If you are a sub-entity of Indiana, American Samoa, the Commonwealth of Guam, the Commonwealth of the Northern Mariana Islands, or the U.S. Virgin Islands, or a school district, then you are not part of the Class.

A $207 million settlement fund will be allocated among Class Members using the formula for payments to Subdivisions from the prior Opioids settlements, and will pay attorneys' fees and costs as awarded by the Court. The fees and costs will not exceed 15% of the fund. If you want to be represented by your own lawyer in this case, you may hire one at your own expense.

For complete information on the Settlement, including allocation formulas, visit the Settlement website at www.McKinseySubdivisionClassAction.com.

WHAT ARE YOUR RIGHTS AND OPTIONS? You do not need to take any action to receive your share of the Settlement. If you were eligible to receive distributions under the MDL 2804 national opioid settlements, then you may be eligible to receive them here. If you want to keep your rights to sue McKinsey on any opioid-related claims, you must exclude yourself from the Class by **January 5, 2024**, by visiting www.McKinseySubdivisionClassAction.com and following the instructions to submit an "exclusion request."

THIS IS ONLY A SUMMARY. For more information, the Settlement terms and your rights and options, visit www.McKinseySubdivisionClassAction.com, contact the administrator at 1-888-575-4125, or write McKinsey Opiate Consultant Litigation, PO Box 2200, Portland, OR 97208-2200, call Class Counsel Robbins Geller at (800) 449-4900 or email settlementinfo@rgrdlaw.com, or contact your counsel if you filed a case against McKinsey.

PLEASE DO NOT CONTACT THE COURT OR MCKINSEY FOR INFORMATION OR ADVICE.

AJ3762 v.03

Attachment 4

From: NACo County News <naco@naco.org>
Sent: Thursday, November 2, 2023 8:20 AM
To: [redacted]
Subject: County News Now – November 2, 2023

Having trouble viewing this email? Click Here

CN NOW CountyNews

NATIONAL ASSOCIATION of COUNTIES

November 2, 2023

Harris County boosts care to reduce Black infant and maternal mortality

By addressing the social determinants of health, Harris County, Texas is aiming to reduce its Black maternal and infant mortality rates.

READ MORE

Demystifying and exploring artificial intelligence for counties

NACo's AI Exploratory Committee will soon distribute a survey to garner feedback from all county members on current AI use in their county work and challenges that they are seeing.

Read more

North Carolina county program aims to reduce high Black infant mortality rate

Guilford County, N.C. is aiming to reduce its racial disparity in infant mortality by 50% in five years and eliminate it completely within the next decade.

Read more

MORE COUNTY NEWS

Legislative Updates

Initial designations announced for Community Disaster Resilience Zones Act

FEMA announced 483 Community Disaster Resilience Zones, strengthening counties' disaster resilience with a focus on modernizing infrastructure and promoting nature-based solutions.

Read more

MORE NEWS

The Latest From NACo

From: NACo County News <naco@naco.org>
Sent: Thursday, November 9, 2023 10:02 AM
To: [redacted]
Subject: County News Now – November 9, 2023

Having trouble viewing this email? Click Here

CN NOW CountyNews

NATIONAL ASSOCIATION of COUNTIES

November 9, 2023

Wisconsin CVSO makes history as first Native American to lead association

Bruce Wilber's presidency of the County Veterans Service Officers Association of Wisconsin is significant for Native Americans, who have served in the military at higher rates than other ethnic groups since 9/11.

READ MORE

Highlights from 2023 Operation Green Light for Veterans

See county buildings across the country lit up to shine a light on the issues veterans face and highlight the resources available to veterans at the county, state and federal levels.

Read more

Amnesty court highlights county's role in veterans event

Manatee County, Fla. celebrated a 25-year partnership Nov. 4 with an event aimed at connecting homeless residents — veteran and non-veteran alike — with critical resources.

Read more

CVSO Act offers support for county veteran service officers

The county veteran service officer model is gaining traction and the pending Commitment to Veteran Support and Outreach Act could authorize $50 million annually for five years to expand and support CVSOs.

Read more

MORE COUNTY NEWS

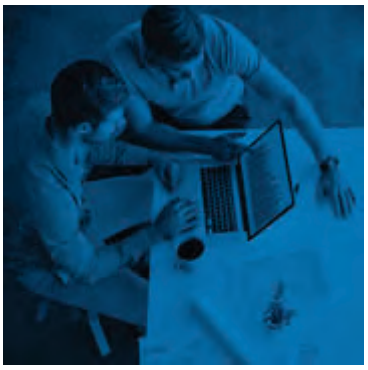
Legislative Updates

FEMA announces $2 billion in funding to boost climate resilience nationwide

Flood Mitigation Assistance and Building Resilient Infrastructure and Communities grant programs will allow states and localities to undertake pre-disaster mitigation activities that reduce loss of life and property.

Read more

MORE NEWS



The Latest From NACo

SolSmart offers free help to go solar
Thurston County, Wash. is optimistic about integrating solar capacity into county property, with panels already been installed at the public works facility. NACo's partnership with the U.S. Department of Energy SolSmart program offers support to counties exploring solar power. Learn more.

Applications are open for the All-America City Award
The All-America City Award, honors communities that harness the power of civic engagement, collaboration, inclusivity, and innovation to effectively tackle local challenges.

The 2024 theme, "Strengthening Democracy through Local Action and Innovation," aims to spotlight communities bolstering democratic processes, through innovations such as making it easier to vote, engage in community affairs and participate in leadership roles. Optional letters of intent to apply are due Dec. 14, and final applications are due Feb. 13. For additional information, watch this informational webinar and download the 2023 application.

From: NACo County News <naco@naco.org>
Sent: Thursday, November 16, 2023 11:09 AM
To: [redacted]
Subject: County News Now – November 16, 2023

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CN NOW
CountyNews

NATIONAL ASSOCIATION of COUNTIES

November 16, 2023

Rural Action Caucus panel games out farm bill potential

Stories from county officials help members of Congress understand funding needs during negotiations for the next farm bill, which affects a wide swath of rural priorities.

READ MORE

Arts champion, NACo president, Betty Lou Ward dies at 87

Her involvement with her children's PTAs drove Betty Lou Ward to run for the Wake County, N.C. Board of Commissioners to work to improve schools, libraries and parks.

Read more

Lack of broadband, housing, challenge rural counties on workforce development

Although the lack of broadband, transit, childcare and housing are all stacked against rural counties as they develop the kind of robust workforce that can attract business, planning and relationships between state and local government can help alleviate some of those challenges.

Read more

Recovery requires ‘whole person’ care

Elected officials can help promote the use of a more holistic approach to combatting substance use disorder.

Read more

MORE COUNTY NEWS

SPONSORED CONTENT

Vetted Solutions. Competitive Prices. Save Now with CIS CyberMarket

Strengthen your organization’s cyber defenses with competitively-priced solutions from vetted cybersecurity providers available through CIS CyberMarket. Save on industry-leading solutions for security awareness training, advanced professional training, vulnerability management, secure web gateways, endpoint management, and more. Exclusively for the U.S. SLTT community.

Learn more

From: NACo County News <naco@naco.org>
Sent: Thursday, November 30, 2023 9:04 AM
To: [redacted]
Subject: County News Now – November 30, 2023

Having trouble viewing this email? Click Here

CN NOW CountyNews

NATIONAL ASSOCIATION of COUNTIES

November 30, 2023

NACo membership call Dec. 1 on ARPA obligation definition

A NACo membership call at 2 p.m. Eastern Friday, Dec. 1 will address the Treasury Department's "Obligation Interim Final Rule," which provides counties with clarification and flexibilities as it relates to the definition of "obligation" of American Rescue Plan Act (ARPA) funds.

READ MORE

Now I know how to get to know my neighbors

Cass County, Minn. Commissioner Neal Gaalswyk made efforts to relate to and understand his indigenous constituents.

Read more

BRECC explores energy transformation of the Cowboy State

NACo's Building Resilient Economies in Coal Communities Network visited Lincoln County, Wyo. to see how a county in a coal-driven state is approaching its energy transformation.

Read more

MORE COUNTY NEWS

Legislative Updates

NACo commission on mental health sends letter to Congress

The commission called on Congress to support counties in delivering high-quality, accessible mental health services to address residents' comprehensive behavioral health needs in any mental health legislation package.

Read more

MORE NEWS

The Latest From NACo

From: Leadership Matters <icma@icma.org>
Sent: Tuesday, October 31, 2023 3:22 PM
To: [redacted]
Subject: ICMA President Addresses Members; Political Neutrality and Elections

View this email in your browser.

October 31, 2023

ICMA President Lon Pluckhahn Addresses Conference Attendees

President Pluckhahn shares his platform, which emphasizes mental health and well-being. Priorities for the upcoming year are equity, governance, global strategy, and an updated ICMA strategic plan.

Latest News

There's Always an Election Somewhere!

The ethical obligation to be politically neutral in the era of the perpetual election

Last Day to Nominate an ICMA Member Veteran for a Recognition Award

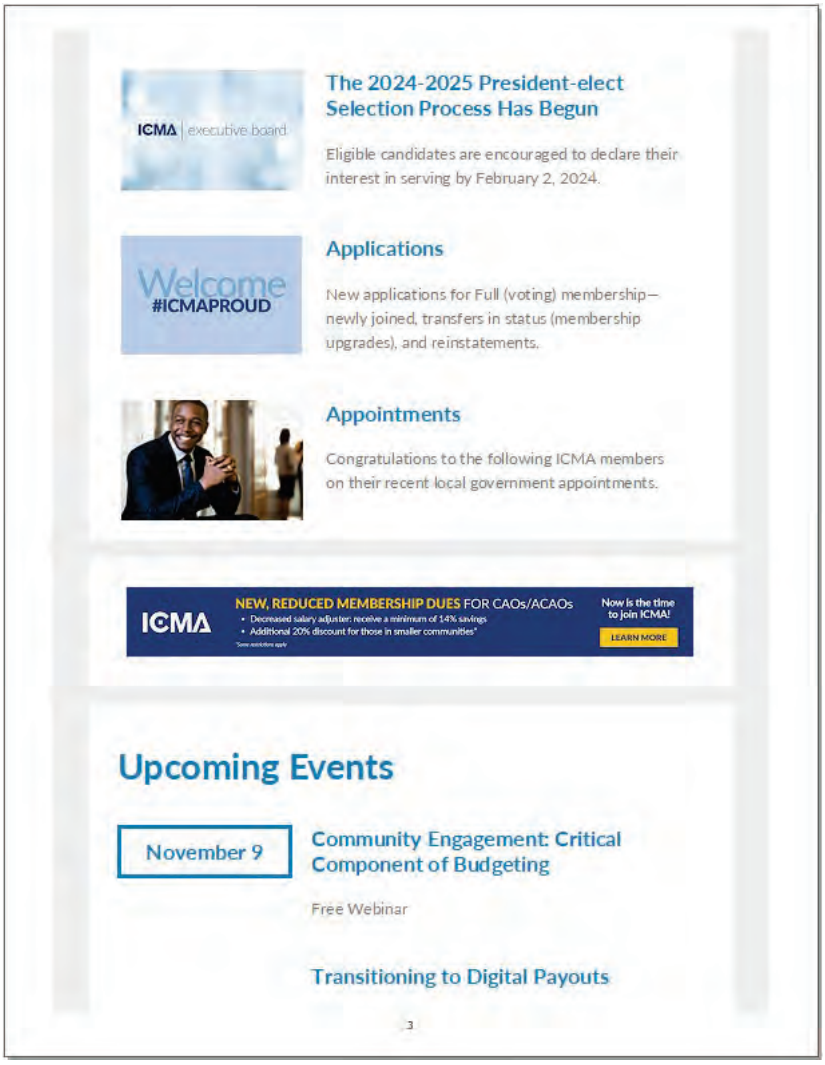
October 31 is the deadline to nominate a deserving veteran.

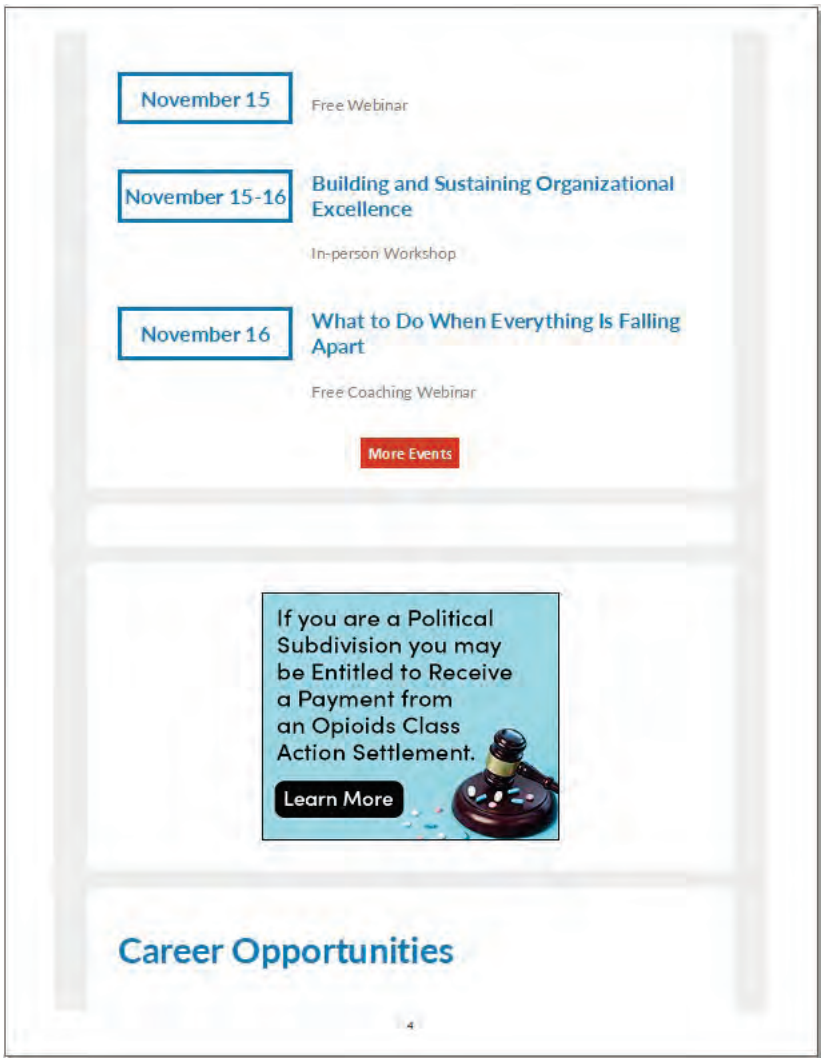
Advancing Civic Processes Through Arts-based Public Participation

Artists can amplify the voices of residents, activate neighborhood assets, and foster a stronger social fabric between local government communities.

More News

Member News


ICMA | executive board
The 2024-2025 President-elect Selection Process Has Begun
Eligible candidates are encouraged to declare their interest in serving by February 2, 2024.
Welcome
#ICMAPROUD
Applications
New applications for Full (voting) membership—newly joined, transfers in status (membership upgrades), and reinstatements.
Appointments
Congratulations to the following ICMA members on their recent local government appointments.
ICMA
NEW, REDUCED MEMBERSHIP DUES FOR CAOs/ACAOs
• Decreased salary adjuster: receive a minimum of 14% savings
• Additional 20% discount for those in smaller communities*
Now is the time to join ICMA!
LEARN MORE
Upcoming Events
November 9
Community Engagement: Critical Component of Budgeting
Free Webinar
Transitioning to Digital Payouts
3


November 15
Free Webinar
November 15-16
Building and Sustaining Organizational Excellence
In-person Workshop
November 16
What to Do When Everything Is Falling Apart
Free Coaching Webinar
More Events
If you are a Political Subdivision you may be Entitled to Receive a Payment from an Opioids Class Action Settlement.
Learn More
Career Opportunities

From: Leadership Matters <icma@icma.org>
Sent: Tuesday, November 7, 2023 2:09 PM
To: [redacted]
Subject: 2023 Conference Wrap-up; 2024 Conference Call for Presentations

View this email in your browser.

November 7, 2023

2023 ICMA Annual Conference Wrap-up

One for the record books, the 2023 ICMA Annual Conference, September 30 through October 4, in Austin, Texas, was an unforgettable event.

Latest News

Call for Presentations for 2024 ICMA Annual Conference

Proposals invited from communities large and small, U.S. and international, on a range of topics.

Letter from the CEO: Strong Bonds Forged in Service

Together local government, the military, veterans, and military families make excellent partners.

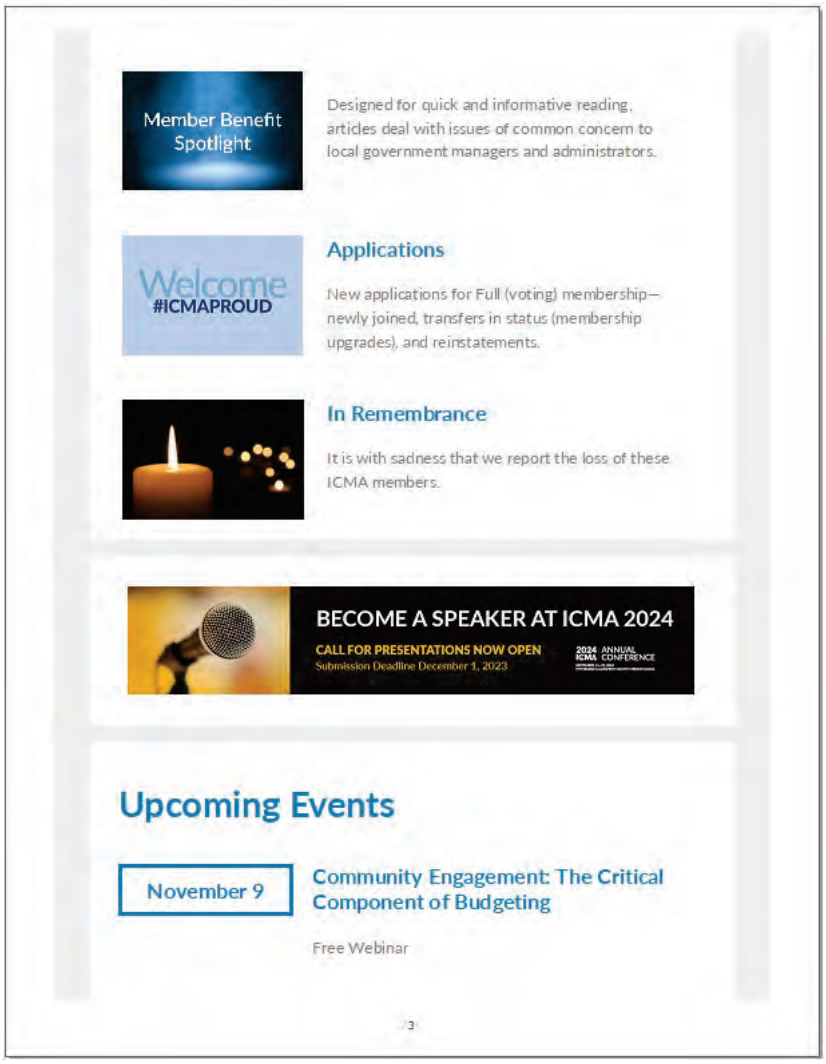
Career Compass No. 104: Workforce Trends You Can't Ignore

Local governments need to embrace these new realities and help their organizations adapt.

More News

Member News

PM Magazine


Member Benefit Spotlight
Designed for quick and informative reading, articles deal with issues of common concern to local government managers and administrators.
Welcome #ICMAPROUD
Applications
New applications for Full (voting) membership—newly joined, transfers in status (membership upgrades), and reinstatements.
In Remembrance
It is with sadness that we report the loss of these ICMA members.
BECOME A SPEAKER AT ICMA 2024
CALL FOR PRESENTATIONS NOW OPEN
Submission Deadline December 1, 2023
2024 ICMA ANNUAL CONFERENCE
Upcoming Events
November 9
Community Engagement: The Critical Component of Budgeting
Free Webinar
3

November 15 — Transitioning to Digital Payouts

Free Webinar

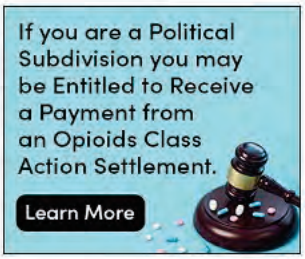
November 16 — How to Reset When Everything Is Falling Apart

Free Coaching Webinar

November 21 — Innovative Funding Strategies for Emergency Medical Services

Webinar

More Events



From: Leadership Matters <icma@icma.org>
Sent: Tuesday, November 14, 2023 1:10 PM
To: [redacted]
Subject: Working for a County, Scholarship Winners Share Conference Experience

View this email in your browser.

November 14, 2023

So, You Work for the County. What Do You Do?

A day in the life of county government administration.

Latest News

Leadership Matters Back on November 28

Leadership Matters will not be published on November 21. Look for the next issue in your inbox on November 28.

The Case for Staying with One Community

Committing to a lifelong career within a single municipal government organization offers profound mutual benefits.

Scholarship Recipients Share Highlights of Their Conference Experience

Scholarship winners learn, connect, and grow as local government professionals.

Employee Well-being: Combatting Seasonal Depression

Minimizing risks and saving lives.

More News

Member News

Applications

New applications for Full (voting) membership—newly joined, transfers in status (membership upgrades), and reinstatements.

Appointments

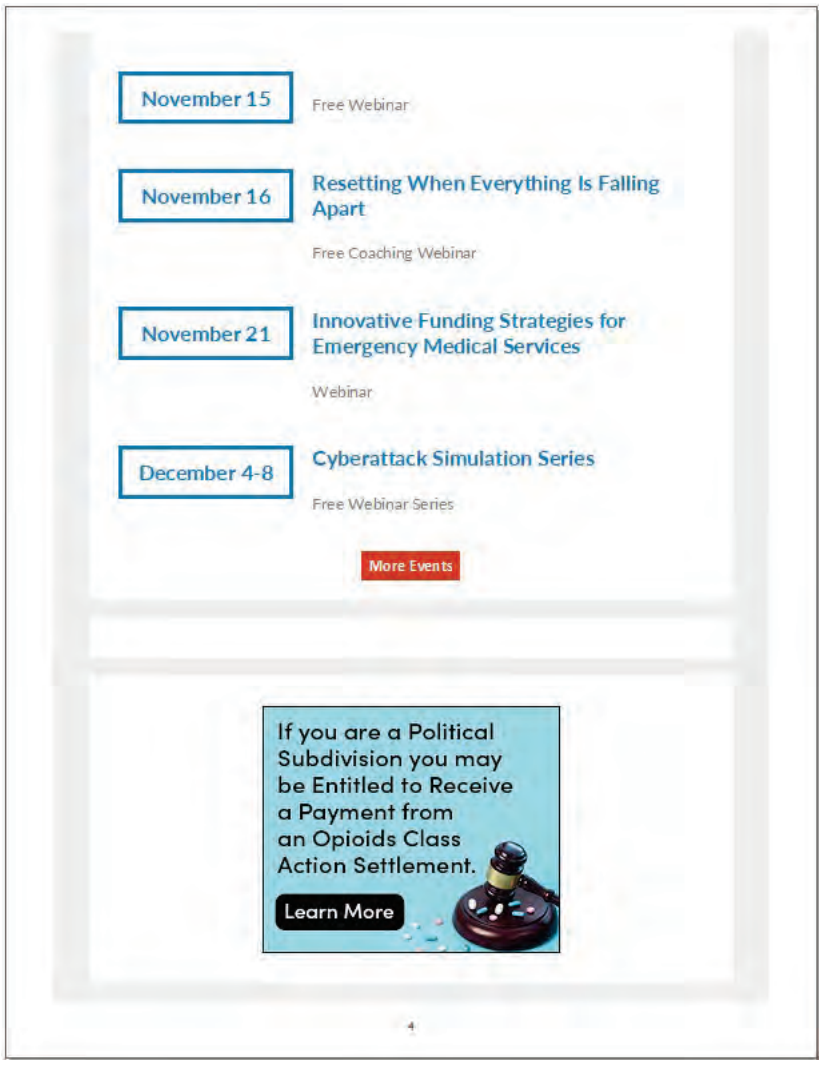
Congratulations to the following ICMA members on their recent local government appointments.

Life Members

Congratulations to these recently retired ICMA members who have been granted Life membership.

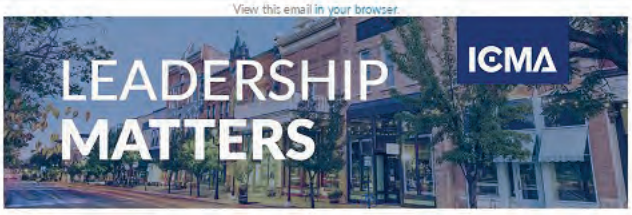
Upcoming Events

Transitioning to Digital Payouts


November 15
Free Webinar
November 16
Resetting When Everything Is Falling Apart
Free Coaching Webinar
November 21
Innovative Funding Strategies for Emergency Medical Services
Webinar
December 4-8
Cyberattack Simulation Series
Free Webinar Series
More Events
If you are a Political Subdivision you may be Entitled to Receive a Payment from an Opioids Class Action Settlement.
Learn More
4

From: Leadership Matters <icma@icma.org>
Sent: Tuesday, November 28, 2023 2:08 PM
To: [redacted]
Subject: From the Ballot Box, Working in a Smaller Community, Giving Tuesday

View this email in your browser



November 28, 2023

From the Ballot Box: November 2023

The 2023 election cycle has been relatively quiet in challenges to the form of government. This past November, ICMA was engaged with only two jurisdictions where form of government was on the ballot.

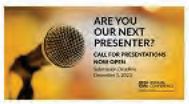
Latest News

Support C-M Government and the Profession on Giving Tuesday

Give a gift to ICMA's Future of Professional Management Fund on November 28 or make a tax-deductible, end-of-year gift by December 31.

The Benefits and Challenges of Working in a Smaller Community

Podcast examines working in smaller communities as a local government professional.



2024 ICMA Annual Conference Call for Presentations Deadline Approaching

Submit presentations by Friday, December 1.

County Leadership in Dismantling Barriers to Economic Opportunity

Three counties in ICMA's Economic Mobility and Opportunity Cohort elaborate on their approaches to boosting the upward mobility of their residents.

More News

Member News

Applications

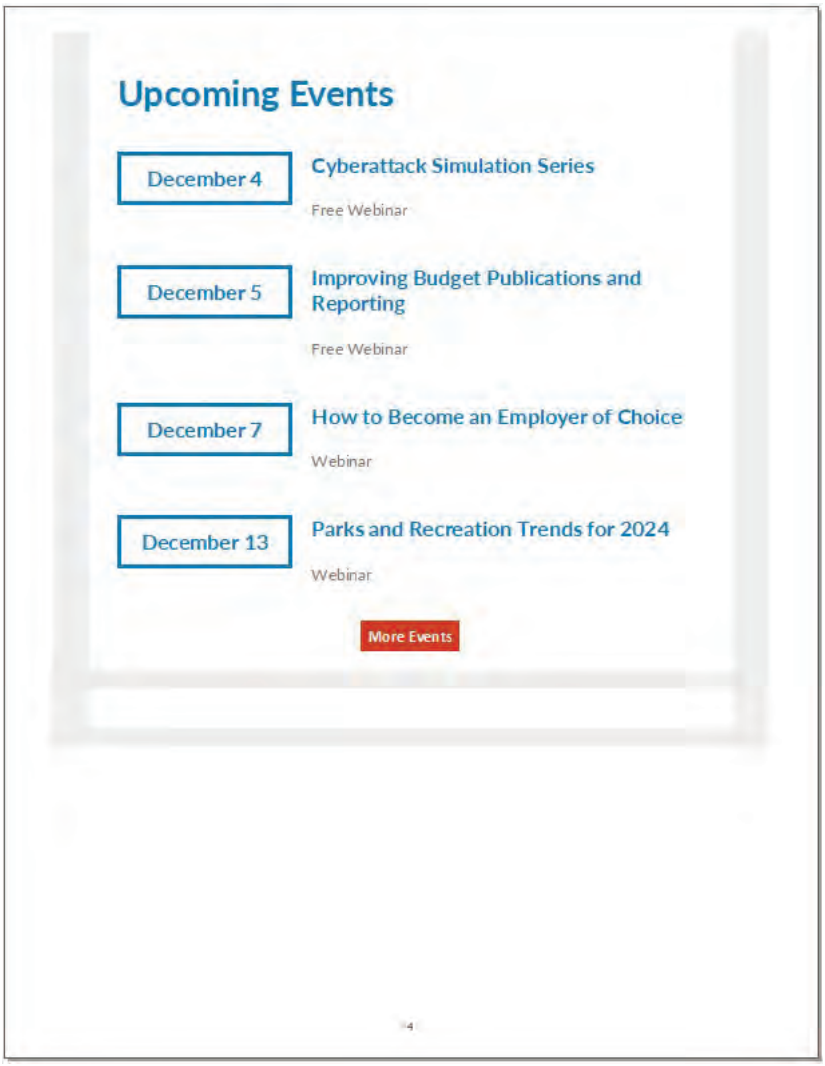
New applications for Full (voting) membership—newly joined, transfers in status (membership upgrades), and reinstatements.

Appointments

Congratulations to the following ICMA members on their recent local government appointments.

In Remembrance

It is with sadness that we report the loss of these ICMA members.



Upcoming Events

December 4 — Cyberattack Simulation Series
Free Webinar

December 5 — Improving Budget Publications and Reporting
Free Webinar

December 7 — How to Become an Employer of Choice
Webinar

December 13 — Parks and Recreation Trends for 2024
Webinar

More Events

Career Opportunities

Job ads posted within the last 14 days are denoted with an asterisk (*).

CHIEF ADMINISTRATIVE OFFICER

City of Bethel, AK

City Manager – City of Bethel, AK | Salary: $135,295 – $168,965

City and Borough of Wrangell, AK

Borough Manager

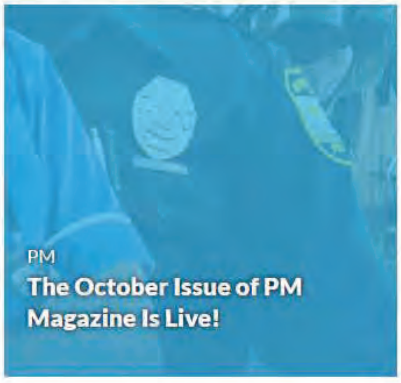
City of Port Moody , BC

City Manager | Salary: $221,160 – $245,734

City of Highland, CA

City Manager

City of Laguna Beach, CA



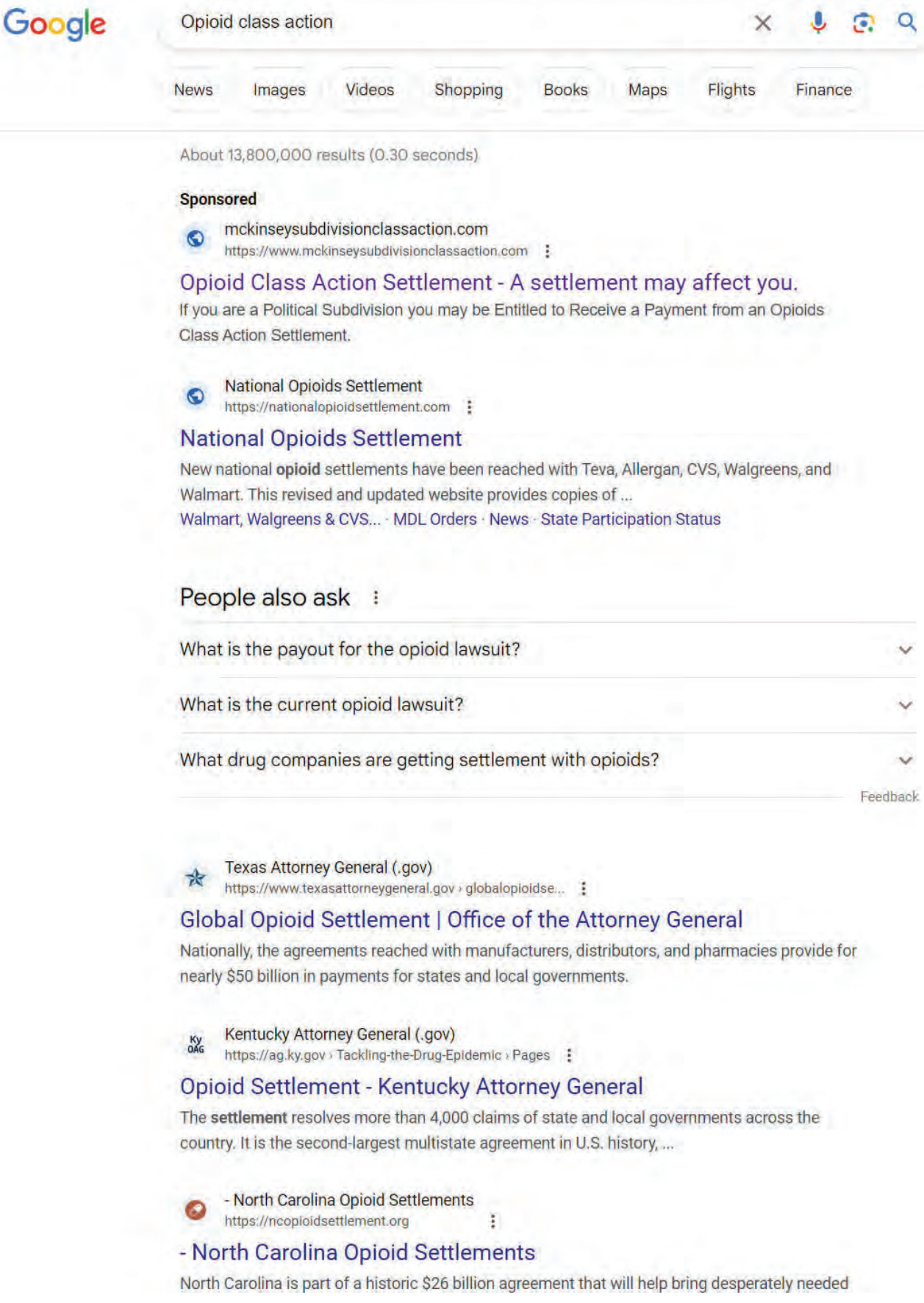
Attachment 5

Opioid Municipalities Settlement

Sponsored Search Listings - Keyword List

Keywords	Match Type
Opioid settlement	Phrase & Exact
Opioid litigation	Phrase & Exact
Opioid class action	Phrase & Exact
Opioid bag lawsuit	Phrase & Exact
Opioid claim	Phrase & Exact
McKinsey settlement	Phrase & Exact
McKinsey litigation	Phrase & Exact
McKinsey class action	Phrase & Exact
McKinsey lawsuit	Phrase & Exact
McKinsey claim	Phrase & Exact
Political subdivision settlement	Phrase & Exact
Political subdivision litigation	Phrase & Exact
Political subdivision class action	Phrase & Exact
Political subdivision lawsuit	Phrase & Exact
Political subdivision claim	Phrase & Exact
National Prescription Opiate Consultant Litigation	Phrase & Exact
Political subdivion opioid sales	Phrase & Exact
Government opioid sales	Phrase & Exact
Opioid sales	Phrase & Exact
Municipaolity opioid sales	Phrase & Exact
County opioid sales	Phrase & Exact
County subdivsion opioid sales	Phrase & Exact
City opioid sales	Phrase & Exact
Town opioid sales	Phrase & Exact
Township opioid sales	Phrase & Exact
Parish opioid sales	Phrase & Exact
Village opioid sales	Phrase & Exact
Borough opioid sales	Phrase & Exact
Gore opioid sales	Phrase & Exact

Attachment 6


Google
Opioid class action
News
Images
Videos
Shopping
Books
Maps
Flights
Finance
About 13,800,000 results (0.30 seconds)
Sponsored
mckinseysubdivisionclassaction.com
https://www.mckinseysubdivisionclassaction.com
Opioid Class Action Settlement - A settlement may affect you.
If you are a Political Subdivision you may be Entitled to Receive a Payment from an Opioids Class Action Settlement.
National Opioids Settlement
https://nationalopioidsettlement.com
National Opioids Settlement
New national opioid settlements have been reached with Teva, Allergan, CVS, Walgreens, and Walmart. This revised and updated website provides copies of ...
Walmart, Walgreens & CVS... · MDL Orders · News · State Participation Status
People also ask
What is the payout for the opioid lawsuit?
What is the current opioid lawsuit?
What drug companies are getting settlement with opioids?
Feedback
Texas Attorney General (.gov)
https://www.texasattorneygeneral.gov › globalopioidse...
Global Opioid Settlement | Office of the Attorney General
Nationally, the agreements reached with manufacturers, distributors, and pharmacies provide for nearly $50 billion in payments for states and local governments.
Kentucky Attorney General (.gov)
https://ag.ky.gov › Tackling-the-Drug-Epidemic › Pages
Opioid Settlement - Kentucky Attorney General
The settlement resolves more than 4,000 claims of state and local governments across the country. It is the second-largest multistate agreement in U.S. history, ...
- North Carolina Opioid Settlements
https://ncopioidsettlement.org
- North Carolina Opioid Settlements
North Carolina is part of a historic $26 billion agreement that will help bring desperately needed

Political subdivision settlement

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About 311,000 search results

Ad related to: Political subdivision settlement

www.mckinseysubdivisionclassaction.com

Opioid Class Action Settlement - A settlement may affect you.

If you are a **Political Subdivision** you may be Entitled to Receive a Payment from an Opioids Class Action **Settlement**.

www.morningstar.com › news › pr-newswire

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ... - Morningstar

12 hours ago · SAN FRANCISCO, Oct. 25, 2023 /PRNewswire/ -- A **settlement** has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that McKinse...

www.prnewswire.com › news-releases › if-you-are-a

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO ...

12 hours ago · A $207 million **settlement** fund will be allocated among Class Members using the formula for payments to **Subdivisions** from the prior Opioids settlements, and will pay attorneys'...

People also ask

How many states signed a political subdivision agreement in 2021?

Can a non-litigating tribe participate in a settlement?

Why did J&J have a separate settlement agreement with the tribes?

www.8newsnow.com › business › press-releases

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO ...

1 day ago · SAN FRANCISCO, Oct. 25, 2023 /PRNewswire/ -- A **settlement** has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that McKinse...

www.opioidsettlementtracker.com › globalsettlement

Global Settlement Tracker — Opioid Settlement Tracker

OpioidSettlementTracker.com 's Global **Settlement** Tracker sum of settlements reached between opioid corporations and U.S. governments (excluding federal) is now $51.04 to $54.79 billion ... an...

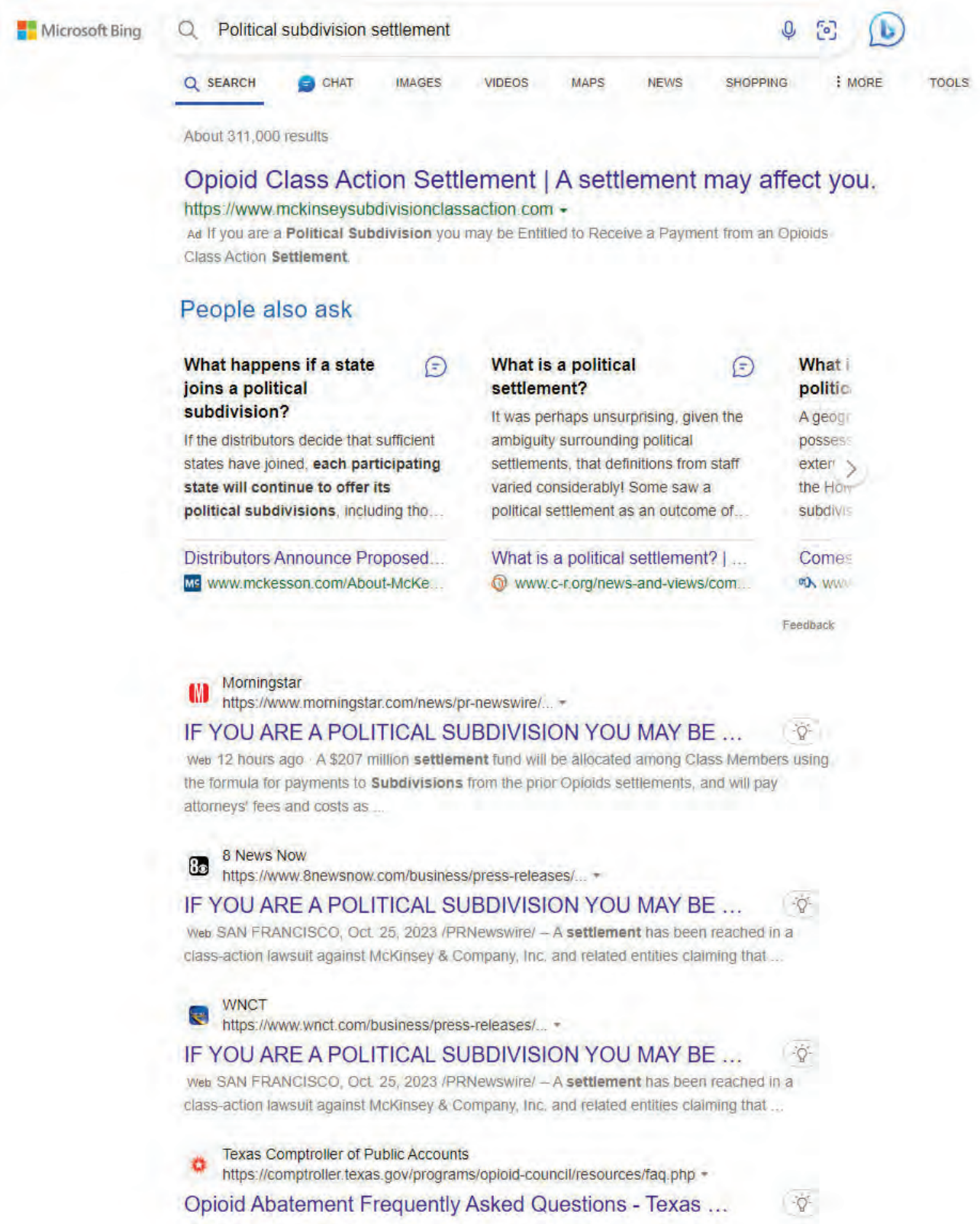
comptroller.texas.gov › about › media-center

Texas Comptroller Glenn Hegar Makes First Round of Opioid ...

Mar 7, 2023 · Texas Comptroller Glenn Hegar Makes First Round of Opioid **Settlement** Payments to **Political Subdivisions**. (AUSTIN) — Texas Comptroller Glenn Hegar announced today he is making...

Ad related to: Political subdivision settlement

www.mckinseysubdivisionclassaction.com


Microsoft Bing
Political subdivision settlement
SEARCH
CHAT
IMAGES
VIDEOS
MAPS
NEWS
SHOPPING
MORE
TOOLS
About 311,000 results
Opioid Class Action Settlement | A settlement may affect you.
https://www.mckinseysubdivisionclassaction.com
Ad If you are a Political Subdivision you may be Entitled to Receive a Payment from an Opioids Class Action Settlement.
People also ask
What happens if a state joins a political subdivision?
If the distributors decide that sufficient states have joined, each participating state will continue to offer its political subdivisions, including tho...
What is a political settlement?
It was perhaps unsurprising, given the ambiguity surrounding political settlements, that definitions from staff varied considerably! Some saw a political settlement as an outcome of...
What i
politic
A geogr
possess
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subdivis
Distributors Announce Proposed...
www.mckesson.com/About-McKe...
What is a political settlement? | ...
www.c-r.org/news-and-views/com...
Comes
ww
Feedback
Morningstar
https://www.morningstar.com/news/pr-newswire/...
IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ...
Web 12 hours ago · A $207 million settlement fund will be allocated among Class Members using the formula for payments to Subdivisions from the prior Opioids settlements, and will pay attorneys' fees and costs as ...
8 News Now
https://www.8newsnow.com/business/press-releases/...
IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ...
Web SAN FRANCISCO, Oct. 25, 2023 /PRNewswire/ -- A settlement has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that ...
WNCT
https://www.wnct.com/business/press-releases/...
IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ...
Web SAN FRANCISCO, Oct. 25, 2023 /PRNewswire/ -- A settlement has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that ...
Texas Comptroller of Public Accounts
https://comptroller.texas.gov/programs/opioid-council/resources/faq.php
Opioid Abatement Frequently Asked Questions - Texas ...

Attachment 7

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO RECEIVE A PAYMENT FROM AN OPIOIDS CLASS ACTION SETTLEMENT

NEWS PROVIDED BY
United States District Court for the Northern District of California →
25 Oct, 2023, 21:30 ET

SAN FRANCISCO, Oct. 25, 2023 /PRNewswire/ -- A settlement has been reached in a class-action lawsuit against McKinsey & Company, Inc. and related entities claiming that McKinsey played a central role in the opioid crisis by advising opioid manufacturers and other industry participants how to sell as many prescription opioids as possible. McKinsey denies the allegations. This Notice summarizes Class Members' rights and options regarding the Settlement.

Entities that are a (1) General Purpose Government (including a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entity that provides municipal-type government), (2) Special District within a State, or (3) any other subdivision, subdivision official (acting in an official capacity on behalf of the subdivision), or sub-entity of a State, may be part of the Class. Sub-entities of Indiana, American Samoa, the Commonwealth of Guam, the Commonwealth of the Northern Mariana Islands, or the U.S. Virgin Islands, or a school district, are not part of the Class.

A $207 million settlement fund will be allocated among Class Members using the formula for payments to Subdivisions from the prior Opioids settlements, and will pay attorneys' fees and costs as awarded by the Court. The fees and costs will not exceed 15% of the fund. Class Members who want to be represented by their own lawyer in this case may hire one at their own expense.

For complete information on the Settlement, including allocation formulas, visit the Settlement website at www.McKinseySubdivisionClassAction.com.

WHAT ARE THE RIGHTS AND OPTIONS OF CLASS MEMBERS? Class Members do not need to take any action to receive their share of the Settlement. If they were eligible to receive distributions under the MDL 2804 national opioid settlements, then they may be eligible to receive them here. Class Members who want to keep their rights to sue McKinsey on any opioid-related claims, must exclude themselves from the Class by **January 5, 2024**, by visiting www.McKinseySubdivisionClassAction.com and following the instructions to submit an "exclusion request."

THIS IS ONLY A SUMMARY. For more information, the Settlement terms and Class Member rights and options, visit www.McKinseySubdivisionClassAction.com, contact the administrator at 1-888-575-4125, or write *McKinsey Opiate Consultant Litigation*, PO Box 2200, Portland, OR 97208-2200, call Class Counsel Robbins Geller at (800) 449-4900 or email settlementinfo@rgrdlaw.com. Anyone who filed a case against McKinsey should contact their counsel.

PLEASE DO NOT CONTACT THE COURT OR MCKINSEY FOR INFORMATION OR ADVICE.

SOURCE United States District Court for the Northern District of California

Enter Your Email

Select Country

Submit

By signing up you agree to receive content from us.
Our newsletters contain tracking pixels to help us deliver unique content based on each subscriber's engagement and interests. For more information on how we will use your data to ensure we send you relevant content please visit our PRN Consumer Newsletter Privacy Notice. You can withdraw your consent at any time in the footer of every email you'll receive.

Attachment 8

In re McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation,
Case No. 3:21-md-02996-CRB

IF YOU ARE A POLITICAL SUBDIVISION YOU MAY BE ENTITLED TO RECEIVE A PAYMENT FROM AN OPIOIDS CLASS ACTION SETTLEMENT

A federal court authorized this Notice. You are not being sued. This is not a solicitation from a lawyer.

A settlement has been reached in a class action lawsuit against McKinsey & Company, Inc., and related entities claiming that McKinsey played a central role in the opioid crisis by advising opioid manufacturers and other industry participants how to sell as many prescription opioids as possible. The lawsuit is known as *In re McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation*, Case No. 3:21-md-02996-CRB (N.D. California). McKinsey denies plaintiffs' allegations. The court's rulings to date are posted at www.McKinseySubdivisionClassAction.com.

This Notice summarizes your rights and options regarding the Settlement.

WHO IS IN THE CLASS?

If you are (1) a General Purpose Government in the United States of America ("U.S.A.") (including, but not limited to, a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entities that provide municipal-type government), (2) a Special District within a State, or (3) any other subdivision, subdivision official (acting in an official capacity on behalf of the subdivision), or sub-entity of, or located within, a State in the U.S.A. (whether political, geographical or otherwise, whether functioning or non-functioning, regardless of population overlap, and including, but not limited to, nonfunctioning governmental units and public institutions), then your subdivision might be part of the Class. If your subdivision is a sub-entity of Indiana, American Samoa, the Commonwealth of Guam, the Commonwealth of the Northern Mariana Islands, or the U.S. Virgin Islands, or a school district, then your subdivision is not part of the Class.

If you received this Notice about the proposed Settlement by mail or email, then your subdivision has been identified as a potential Class Member according to the parties' records. Please read this Notice carefully.

For more information, please visit www.McKinseySubdivisionClassAction.com.

WHAT DOES THE SETTLEMENT PROVIDE?

A $207 million settlement fund has been created for the benefit of class members, in addition to the financial and injunctive relief obtained by state Attorneys General in their prior McKinsey settlement. The settlement fund will be allocated among Class Members using the applicable formula for direct payments to Subdivisions reached by agreement or provided by default in the prior Opioids settlements, and to pay attorneys' fees and costs as awarded by the Court. The Court has ordered that Class members shall be required to use the settlement funds exclusively for approved uses designed to abate the opioid epidemic as set forth in Exhibit E ("List of Opioid Remediation Uses") of the prior MDL 2804 settlements. For complete information on the Settlement, including allocation formulas, visit the Settlement website at www.McKinseySubdivisionClassAction.com.

WHO REPRESENTS MY SUBDIVISION?

The Court has appointed Subdivisions The City of Santa Cruz, California; Pope County, Illinois; and The Village of Eddyville, Illinois, who have been litigating this case as plaintiffs, to serve as Settlement Class Representatives. The Court has appointed Robbins Geller Rudman & Dowd LLP, Bryant Law Center, PSC, Motley Rice, LLC, Simmons Hanly Conroy, LLC, and Browne Pelican PLLC to represent the Class as Subdivision Class Counsel. Your subdivision does not have to pay them in order to participate in the Settlement. Their fees and costs will be awarded by the Court out of the Settlement fund, in an amount not to exceed 15% of the fund and expenses, in an amount not to exceed $31 million. If you want your subdivision to be represented by its own lawyer, you may hire one at your subdivision's expense.

WHAT RIGHTS AND OPTIONS DOES MY SUBDIVISION HAVE?

Your subdivision does not need to take any affirmative action to receive benefits from the Settlement. If your subdivision was eligible to receive distributions under the MDL 2804 national opioid settlements, then your subdivision may be eligible to receive them here. Distributions will be awarded according to a plan of allocation, as described at www.McKinseySubdivisionClassAction.com, designed to be consistent with the direct distributions to Subdivisions previously negotiated in each State to govern distributions with the Distributors and J & J. A single McKinsey settlement payment will be made to each Class Member when the Settlement is final. If, instead of participating in this Settlement, your subdivision wants to keep its rights to sue McKinsey itself on any opioid-related claims, you must exclude your subdivision from the Class by January 5, 2024 by visiting www.McKinseySubdivisionClassAction.com and following the instructions included therein for submission of an "exclusion request." If you exclude your subdivision from the Class, your subdivision will not receive any monetary recovery from the Settlement. If your subdivision stays in the Class, you may object to the Settlement by January 5, 2024. You may object to the proposed Settlement, the Plan of Allocation or the requested fees and expenses in writing by providing your subdivison's name, the basis for your belief that your subdivision is a member of the Class, the basis of your objection, and your signature. You may not ask the Court to order a larger settlement; the Court can only approve or deny the Settlement. All written objections and supporting papers must: (a) clearly identify the case name and number (*In re McKinsey & Co., Inc. National Prescription Opiate Consultant Litigation*, Case No. 3:21-md-02996-CRB); (b) be submitted to the Court either by mailing them to the Clerk for the United States District Court for the Northern District of California, Phillip Burton Federal Building and U.S. Courthouse, 450 Golden Gate Avenue, San Francisco, CA 94102, or by filing them in person at any location of the United States District Court for the Northern District of California; and (c) be filed or postmarked on or before January 5, 2024. If you do nothing, you will receive any monetary benefits to which your subdivision is entitled based on the plan of allocation, in a lump sum payment, and your subdivision will be bound by the Court's decisions. Complete information and instructions on the plan of allocation, excluding your subdivision from the Class, or objecting are available on the Settlement website at www.McKinseySubdivisionClassAction.com.

The Court has scheduled the hearing on the settlement of this case at 10 AM on February 2, 2024, at the Phillip Burton Federal Building and U.S. Courthouse, 450 Golden Gate Avenue, Courtroom 6, San Francisco, CA 94102, to consider: whether to approve the Settlement; any objections; and attorneys' fees, costs and expenses to Class Counsel for their work in this litigation. The briefs and declarations in support of these motions will be posted on the Settlement website after they are filed. You may ask to appear at the hearing but you do not have to do so for remote access will be provided. The hearing may be adjourned by the Court without further written notice to the Class, other than a posting of the adjournment on the Settlement website, www.McKinseySubdivisionClassAction.com. If you plan to attend the hearing, you should confirm the date and time with Class Counsel.

Please check the Settlement website or the Court's PACER site to confirm that important deadlines and hearing dates have not changed.

HOW DO I GET MORE INFORMATION?

This is only a summary. For more information about the case, the precise terms and conditions of the Settlement, and your rights and options, visit www.McKinseySubdivisionClassAction.com for all relevant documents and schedules, contact the administrator at 888-575-4125, or write *McKinsey Opiate Consultant Litigation*, Notice Administrator, PO Box 2200, Portland, OR 97208-2200, call Class Counsel Robbins Geller Rudman & Dowd LLP at (800) 449-4900 or email settlementinfo@rgrdlaw.com or contact your own counsel if you have a McKinsey case on file. You may also access the Court docket in this case, for a fee, through the Court's Public Access to Court Electronic Records (PACER) system at https://ecf.cand.uscourts.gov, or by visiting the office of the Clerk of the Court for the United States District Court for the Northern District of California, Phillip Burton Federal Building and U.S. Courthouse, 450 Golden Gate Avenue, San Francisco, CA 94102, between 9:00 a.m. and 4:00 p.m., Monday through Friday, excluding Court holidays.

PLEASE DO NOT CALL OR WRITE THE COURT OR MCKINSEY FOR INFORMATION OR ADVICE

Attachment 9

Opioid Settlement Notice Program

Exclusion Report

Number	Municipality	Representative Name	Representative Title
1	City of Raleigh, North Carolina	Dorothy V. Kibler	Deputy City Attorney
2	Cannon Township, Michigan	Michael D. Grabhorn	Attorney
3	City of Muskegon, Michigan	Michael D. Grabhorn	Attorney
4	Breckinridge County, Kentucky	Michael D. Grabhorn	Attorney
5	Green County, Kentucky	Michael D. Grabhorn	Attorney
6	Hardin County, Kentucky	Michael D. Grabhorn	Attorney
7	Marion County, Kentucky	Michael D. Grabhorn	Attorney
8	Meade County, Kentucky	Michael D. Grabhorn	Attorney
9	Menifee County, Kentucky	Michael D. Grabhorn	Attorney
10	Nelson County, Kentucky	Michael D. Grabhorn	Attorney
11	Ohio County, Kentucky	Michael D. Grabhorn	Attorney
12	Washington County, Kentucky	Michael D. Grabhorn	Attorney
13	City of Ashland, Kentucky	Michael D. Grabhorn	Attorney
14	City of Bardstown, Kentucky	Michael D. Grabhorn	Attorney
15	City of Bellefonte, Kentucky	Michael D. Grabhorn	Attorney
16	City of Berea, Kentucky	Michael D. Grabhorn	Attorney
17	City of Bowling Green, Kentucky	Michael D. Grabhorn	Attorney
18	City of Catlettsburg, Kentucky	Michael D. Grabhorn	Attorney
19	City of Flatwoods, Kentucky	Michael D. Grabhorn	Attorney
20	City of Georgetown, Kentucky	Michael D. Grabhorn	Attorney
21	City of Glasgow, Kentucky	Michael D. Grabhorn	Attorney
22	City of Greenup, Kentucky	Michael D. Grabhorn	Attorney
23	City of Henderson, Kentucky	Michael D. Grabhorn	Attorney
24	City of Hopkinsville, Kentucky	Michael D. Grabhorn	Attorney
25	City of Jenkins, Kentucky	Michael D. Grabhorn	Attorney
26	City of Mayfield, Kentucky	Michael D. Grabhorn	Attorney
27	City of Mount Sterling, Kentucky	Michael D. Grabhorn	Attorney
28	City of Pikeville, Kentucky	Michael D. Grabhorn	Attorney
29	City of Pineville, Kentucky	Michael D. Grabhorn	Attorney
30	City of Russell, Kentucky	Michael D. Grabhorn	Attorney
31	City of South Shore, Kentucky	Michael D. Grabhorn	Attorney
32	City of Vanceburg, Kentucky	Michael D. Grabhorn	Attorney
33	City of Wickliffe, Kentucky	Michael D. Grabhorn	Attorney
34	City of Worthington, Kentucky	Michael D. Grabhorn	Attorney
35	Madison County, Illinois	Ann Callis	Attorney for Madison
36	Nassau County, New York	Shayna E. Sacks	Partner
37	Auburn City, New York	Shayna E. Sacks	Partner
38	Buffalo City, New York	Shayna E. Sacks	Partner
39	Chemung County, New York	Shayna E. Sacks	Partner
40	Clinton County, New York	Shayna E. Sacks	Partner
41	Cortland County, New York	Shayna E. Sacks	Partner
42	Genesee County, New York	Shayna E. Sacks	Partner
43	Madison County, New York	Shayna E. Sacks	Partner
44	Mount Vernon City, New York	Shayna E. Sacks	Partner
45	Orleans County, New York	Shayna E. Sacks	Partner
46	Town of Poughkeepsie, New York	Shayna E. Sacks	Partner
47	Westchester County, New York	Shayna E. Sacks	Partner
48	Cattaraugus County, New York	Shayna E. Sacks	Partner
49	City of Lancaster, New York	Shayna E. Sacks	Partner
50	City of Rochester, New York	Shayna E. Sacks	Partner
51	City of Tonawanda, New York	Shayna E. Sacks	Partner
52	County of Saratoga, New York	Shayna E. Sacks	Partner

53	Essex County, New York	Shayna E. Sacks	Partner
54	Schoharie County, New York	Shayna E. Sacks	Partner
55	Schuyler County, New York	Shayna E. Sacks	Partner
56	Tompkins County, New York	Shayna E. Sacks	Partner
57	Town of Amherst, New York	Shayna E. Sacks	Partner
58	Chautauqua County, New York	Shayna E. Sacks	Partner
59	Chenango County, New York	Shayna E. Sacks	Partner
60	Hamilton County, New York	Shayna E. Sacks	Partner
61	Ithaca City, New York	Shayna E. Sacks	Partner
62	Livingston County, New York	Shayna E. Sacks	Partner
63	Niagara County, New York	Shayna E. Sacks	Partner
64	Poughkeepsie City, New York	Shayna E. Sacks	Partner
65	Renssalaer County, New York	Shayna E. Sacks	Partner
66	Saratoga Springs, New York	Shayna E. Sacks	Partner
67	Steuben County, New York	Shayna E. Sacks	Partner
68	Allegany County, New York	Shayna E. Sacks	Partner
69	Cayuga County, New York	Shayna E. Sacks	Partner
70	Cheektowaga County, New York	Shayna E. Sacks	Partner
71	City of Amsterdam, New York	Shayna E. Sacks	Partner
72	City of Ogdensburg, New York	Shayna E. Sacks	Partner
73	Franklin County, New York	Shayna E. Sacks	Partner
74	Otsego County, New York	Shayna E. Sacks	Partner
75	Putnam County, New York	Shayna E. Sacks	Partner
76	Tioga County, New York	Shayna E. Sacks	Partner
77	Warren County, New York	Shayna E. Sacks	Partner
78	Yates County, New York	Shayna E. Sacks	Partner
79	St. Clair County, Illinois	David Cates	Attorney for St. Clair